## SAN JUAN COUNTY PUBLIC HOSPITAL DISTRICT No. 1

## Board of Commissioners Regularly Scheduled Meeting Wednesday, January 22, 2014

Commissioners Present: Others Present:

Commissioner Lenore Bayuk – Chairperson SJCPHD#1 Superintendent: Pam Hutchins,

Commissioner Michael Edwards Recording Secretary

Commissioner Rosanna O'Donnell
Commissioner Mark Schwinge

Commissioner Keri Talbott EMS: E. James Cole, SJIEMS Administrator

#### **Commissioners Absent:**

## **Commissioner By Phone:**

### **CALL TO ORDER:**

Commissioner Bayuk called the meeting to order at 5:00 p.m.

### **CONSENT AGENDA:**

- Approval of December 18, 2013 Regular Meeting Minutes
- > IIMC December Warrants

A/P Warrants	total \$	6,542.94
December Payroll	total \$	339.96
Payroll Liabilities	total \$	22.69
Electronic transfers for payroll taxes	total \$	126.01

> SJIEMS December Warrants

December Payroll total \$ 116,591.31 A/P Warrants total \$ 128,644.26

Commissioner Bayuk asked for a motion to accept consent agenda items, Commissioner Edwards--- so moved, seconded by Commissioner O'Donnell--, unanimously approved.

## **IIMC FINANCIAL AND OPERATIONS REPORTS:**

Pam Hutchins submitted her financial report and operations report. December total receipts were \$26,101 which was \$27,764 tax revenues, prior year refund of (\$1,234) and county cobra reimbursement reversal of (\$429).

Disbursements totaled \$6,888 which included \$6,542.94 payables which included payroll taxes of \$22.69 and employee payroll of \$339.96 for Marlena Gutierrez closing out IIMC receivables and monthly fiscal coordinator wage for telemedicine grant. Total Cash available at the end of December with cash on hand was \$801,154, and deposits not credited by county was \$28,839. For the review of the financial performance see the attached December financials.

## **Operational Report**

State Auditors Audit 2011-2012 is still ongoing. So far there are a few management letters, exit items, and an immaterial finding for the financial statements. An exit interview will be scheduled in the following weeks.

EMS FINANCIAL AND OPERATIONS REPORTS: Chief Jim Cole, SJEMS Administrator submitted his financial review and operations report. December had 97 calls for service with average EMT's per call of 6.6. Response times were within rural benchmarks. All committees operational and working monthly on annual goals and continued quality initiatives. EMS is under budget for expenses and close on income leaving a positive difference of 1.7% or \$314,557 extra income. The carry over cash into 2014 was greater than budgeted as well. Income from MedEvac Memberships is coming in and we are registering users daily. The EMT class is continuing and all education planned for 2014. The new Flight Nurse Education Officer is now here. Her name is Trish Fenstermacher and is an experienced paramedic, flight nurse, and critical care nurse practitioner. She is on Lopez today getting her CPR instructor certification with Lainey. We would like to do her swearing in at next month's meeting. She will keep up all her certifications. We would like to do the approvals of policy and procedures in the month of March. Nothing major has changed except upgrading CAMTS from level nine to level ten. There are a few things from the state auditor's to tighten up. Larry Wall is on a flight, but would tell you we have had a great year in serving our community on the Island Air side of things. Next week will be the official closing on the old EMS building to IMA for full payment to the district. Chief Cole said the funds were not part of the 2014 budget. He would like to reserve some of the money and then buy a new ambulance to replace the aging Aide 33 since it is 22 years old. Would like to get on a replacement cycle of 12 years. Next month Chief Cole will present the 13th month figures to close out 2013 which should not be much different. We will also know what our exact cash balance is that rolls over from the county. In March or April will probably present a revised budget for 2014.

#### **OLD BUSINESS**

EMS – Renewal of Sheriff's Dispatch Contract 2014

It is the cost of one dispatcher split up among all fire districts, etc. It is a rolling three year average with a COLA. EMS gets a \$10,000 discount because they respond to jail calls and other island calls. Commissioner Foster's name needs crossed out and add Commissioner Schwinge. Motion to accept resolution by Commissioner Edwards. It was seconded by Commissioner Schwinge. Unanimously passed.

## **NEW BUSINESS**

Review Board Officers Positions for 2014. Commissioner Talbott made a motion to keep the positions as they have been the previous year. Commissioner O'Donnell seconded the motion. Discussion followed. The present officers are Chairperson – Lenore Bayuk and Secretary/Treasurer – Michael Edwards. At some point this year Lenore Bayuk will step down as Chairperson and Michael Edwards will take over that position. When that happens, Keri Talbott will step into the secretary/treasurer position if no other Board Member wants the Secretary/Treasurer position. Commissioner Talbott made a new motion to keep Lenore Bayuk as Chairperson until such time she would step down and Commissioner Michael Edwards would become Chairperson. Commissioner Edwards said the changes the state auditor made have actually streamlined the approval of the finances. Commissioner O'Donnell wanted to know what the duties were of the offices. Secretary looks over the minutes and makes sure they are correct. The Treasurer looks over the finances. It takes a while to come to know what is usual and customary and what is not usual in the finances. There are a lot of line items to look over. Commissioner Talbott is Commissioner Edwards back up for Secretary/Treasurer. The latest motion stating to keep Lenore Bayuk as Chairperson until she is ready to step down passed unanimously.

# PeaceHealth Second Half of Semi Annual Report about how our tax levy is spent by Jim Barnhart

It has been a very exciting and successful first year at Peace Island Medical Center. By and large it is the same staff that they opened with and many from Inter Island Medical Center. The model that the commissioners envisioned in the definitive agreement is working. The community avoided having to have 3,000 off island medical visits because of the new Peace Island Medical Center. He has organized the formal reports by what was stipulated in the agreement. Those include number of patients served; the healthcare service lines provided; the number and types of clinical providers employed; the nature and results of quality initiatives implemented; the results of patient satisfaction surveys; the amount of charity care provided; and the financial viability of the operation, including all information required of the District by an state audit, applicable statutes and all publicity accessible information that PeaceHealth is required to provide to the State of Washington.

The tax subsidy received from the district is \$1,472,159. There are five categories that the tax subsidy was used for and they are all losses. Emergency department operating subsidy for \$733,686. Physician services operating subsidy for \$889,224. Medicare under payments for \$658,272. Medicaid under payments for \$316,935. Charity care and bad debt write-offs for \$587,828. These totaled \$3,185,945 which is \$1,713,786 more dollars than the tax subsidy provided. Even though this is a fairly big difference, the Peace Island Medical Center is still on sound financial footing. Money is made from Imaging to help the losses. Beth Williams Gieger stated the old Medical Center averaged 10,000 to 12,000 visits. These were all types of visits. Peace Island Medical Center ended the year with 9500 clinic visits. Commissioner Edwards called attention to the 132 MRI that have been performed since May which were annualized. Commissioner Bayuk called attention to the Cancer Center and what good work has been done there keeping patients here on the island instead of having to go off island for their treatment. In patient volumes have been trending up for the past five months and now average 2 patients a night. ER volumes are down during the winter months when there are less people on the island.

The Medicare Certification took a couple of months rather than the expected week. It was accomplished January 21, 2013. Det Norski Veritas Accreditation happened January 21, 2013. Critical Access Hospital Certification happened on May 3, 2013. Became a member of the Rural Health Quality Network. The quality insurance committee meets monthly. The QAIC committee also watches over metrics. The ER has improved its patient time to 15 minutes per patient. 75% of the employees at the facility are involved is patient safety and quality improvement.

Patient experience scores are very good. 100% of the inpatients surveyed had a positive experience. 82% for the ER which is the 90<sup>th</sup> percentile. Right now clinic scores are not available for just Peace Island Medical Center, but they are working on getting those scores for clinic visits. These are a nationally administered survey by phone.

Another thing they feel good about is the development of the telemedicine services at Peace Island Medical Center. The close to a million dollar grant over 4 years has been good for the telemedicine program. Beth Williams Gieger gave an update on the telemedicine program. Hospitalist from Bellingham can beam into the robot at Peace Island Medical Center and visit patients remotely. They can get instruction on how to manage inpatient patients through this robot equipment. A psychiatrist is getting trained on the equipment and will be able to see patients for 4 hours every week. Dr. Jenny

Crews, the oncologist director in Bellingham can use the equipment to check on her patients in the cancer care center and if she is fogged in can meet with her patient. Dr. Allen Johnson is going to be one of the participating tele-hospitalist providers at PIMC. Dr. Johnson had been employed at Inter Island Medical Center for seven years before transferring to St. Joseph Medical Center in Bellingham in 2012. Tele-hospitalist will consult with PIMC providers to determine if the patient needs to be transferred to Bellingham or admitted to Peace Island Medical Center. Future applications for the tele-health equipment will be crisis behavioral health services 24/7. \$100,000 was spent from the grant the first year for equipment. The second year funding is for healthcare workforce wages and IT elements every month.

Jim Barnhart printed the doctors that have provided services here at Peace Island Medical Center. Dr. Barbara Bachman, general surgery, comes to PIMC. She probably will be the first surgeon to do outpatient surgery. Gary Bergman, an orthopedic surgeon has expressed interest. James Blackburn, a plastic and reconstructive surgeon has expressed interest in corporal tunnel procedures. Dr. Rachel Bishop is a family practice physician at PIMC. Doctor John Gossom of Friday Harbor brings patients to PIMC. Doctor Muckova and Doctor Stiner have been doing colonoscopies at PIMC. Dr. Loren Johnson, Dr. Tuttle, Dr. Mahoney, Dr. Wingren, and Kimberlee Van Der Kolk are all on staff at PIMC. Dr. Michael Sullivan is an excellent ER Doctor and deserves triple stars by his name. We don't have a podiatrist yet, but they are looking for one.

In 2014 PIMC will do a community needs assessment. This is required by the Affordable Care Act. Jim Barnhart would like to partner with the commissioners on this project. American Institute of Architects awarded Peace Island Medical Center an award for best green hospital under 25 million dollars.

Commissioners felt comfortable in giving the subsidy agreement money to PIMC now instead of waiting 30 days. Commissioner Edwards moved to pay the subsidy money now and Commissioner O'Donnell seconded the motion. Passed Unanimously.

## **Audience Participation:**

Sharon Kavisto wanted to know what annualized meant in the MRI numbers. Jim Barnhart stated PIMC didn't start doing them until May so annualized that number for 2013. She also wanted to know if PIMC would work with the Community Health Department on the Community Needs Assessment. Jim Barnhart said they would want to touch base with them.

Community Member and Hospital Volunteer, DT McCarty, voiced concerns regarding the lack of a geriatric specialist at PIMC. She had thought Jim Barnhart had originally said PIMC would have one. Mr. Barnhart explained that our current family practitioners have experience with treating seniors. Peace Health has a center for senior health in Bellingham and it may be possible to get a provider from that clinic out to PIMC on a rotating basis. Geriatric specialists are fewer in numbers with a high demand for their services in all Peace Health facilities. Jim Barnhart stated PIMC does not currently have enough volume to employ a fulltime gerontologist. DT does not feel the current PIMC staff have enough gerontology experience to fit the community needs. Some people go off island because they are not happy with the current doctors. Commissioner Bayuk also said the current staff are not fresh out of school so not getting the gerontology training. She thinks it is important to try and get the visiting gerontologist for the future and for PIMC to continue trying to hire physicians that are a good fit for the clinic and the ER. Jim Barnhart said he would keep trying to get a visiting gerontologist to come to Peace Island Medical Center.

## ADJOURNMENT:

Commissioner Bayuk asked for a motion to adjourn. Commissioner Edwards ----moved to adjourn, seconded by Commissioner Talbott. Unanimously approved. Meeting adjourned at 6:15 p.m.

ALL EXHIBITS AND SUPPORTING MATERIAL AVAILABLE ON REQUEST.

Signed By Chairperson Date