

Presentation By Commissioner Edwards - Peace Island Med. CTR
4/26/17 Clinical Services

Third Amendment
to the
Subsidy Agreement
for a

Combined Clinic and Hospital Facility
(See PeaceHealth Documents on this website)

"...in order to allow the District to support additional healthcare services not provided or available at the combined clinical/hospital facility."

RE: PHD answers | Letters
Journal of the San Juan Islands
Thu Apr 20th, 2017 7:02am

Public Hospital District Answers; Hayley Day asks, "What do you think?" It is a known fact that PIMC does not provide women's reproductive health care. From the beginning, we have understood that this is not part of their focus...

Eileen Drath
San Juan Island
(See full letter at end of this presentation) (Appendix A)

Bill Williams, SJCPHD#1 meeting Mar. 22nd, 2017

“The 9th item* they say is outside the scope of PH’s services and they can’t act on it and they referred that back to the PHD for us to work on.

That was full reproductive health services...

So if we wanted to send full reproductive health or end of life services, they fall outside the scope of services of PH – we can’t do that anymore.”

*9. Comprehensive Reproductive Services Including: long acting reversible contraception, abortion services, sterilization, and prenatal care. PIMC/PHD Sec. 2.2.2

“PeaceHealth promises no cutback in women’s health services”
Journal Jun. 29th, 2012

“Barnhart said that doctors in other PeaceHealth clinics and hospitals provide family planning services, including tubal ligations, vasectomies and prescriptions for contraceptives, and that he expects Peace Island hospital and clinics will continue that policy here. Those service are available through Inter Island Medical Clinic at present. Barnhart said that Inter Island Medical Center doctors who will join Peace Island have not provided elective abortion services at the clinic and have unanimously said they will not provide elective abortions at PIMC. However, Barnhard noted that in emergency situations Peace Island would not interfere in its physician’s medical judgments.”

Referencing Jim Barnhart, CAO, PIMC

(See The Journal Article at end
of this presentation)
(Appendix B)

"Election debate on hospital has lost perspective on PeaceHealth services"

Chad Thomas, MD, PhD

PH St. Joseph MC

Journal Oct. 2015

"I believe the concerns expressed previously over what services can be provided, while valid, are unfounded in actual practice. As an OB/GYN, I have never had a hospital ethics committee tell me what I could or could not do for my patient. PeaceHealth makes its policy of staying out of my exam rooms its practice, regardless of if I'm discussing fertility, family planning, or any other subject.

I routinely see patients for all of these concerns without worrying about what someone else might think, and only about what will provide excellent medical care."

(See letter at end of presentation) (C)
(Appendix C)

Douglas Tuttle, MD
April, 2017

"Let me be very clear, I support Planned Parenthood and the services it provides. However, in the midst of the exuberance of the agenda to provide funding for the organization on the island, some inaccuracies in fact have become "common knowledge" ...

Comprehensive women's health services are currently available from the providers working at PIMC...from birth control pills, IUD's to cervical cancer screening. Indeed when I worked for PIMC I was never told to refrain from providing birth control, "morning after" pills, STD screening, or family planning advice, etc. Dogma did not get in the way of practice.

While I agree with supporting Planned Parenthood financially if it can provide local services otherwise not already provided by PIMC and its visiting specialists, I take great exception to promulgating false information to achieve that end."

(See this letter at end of presentation)
(Appendix 4)

PIMC Section 2.2.2 response 2016

PHD Request #9: Comprehensive Reproductive Services Including: long acting reversible contraception, abortion services, sterilization, and prenatal care.

PIMC response:

“Long-acting reversible contraception/Sterilization: We place high value on the confidentiality of the patient/physician relationship, including around the discussion and decisions about contraception/sterilization.

Abortion: PeaceHealth Peace Island Medical Center does not provide abortion care services.

Prenatal care: We provide basic, routine primary care to women, including pregnant women through our primary care physicians. Our PCPs can prescribe prenatal vitamins, and pregnant women can receive ultrasounds to help determine the health of the fetus. We lease office space to a midwife and two OBs for GYN care and more comprehensive prenatal care.

No change in current services. Complete”

(See PeaceHealth document on Section 2.2.2 at end of this presentation)
(Appendix e)

Bill Williams, SJCPHD#1 meeting Mar. 22nd, 2017

“I agree that those needs that the CHNA identifies are going to be addressed by PH and by that CHIC and they will use the subsidy that we provide...

I'm not arguing that the services are not necessary or that they're not great, I'm just saying that they are services that PH would have and will address through that system I drew up there without us having to fund it out of the \$50k.”

In Summary

- Comprehensive Reproductive Services are being provided by PIMC and its visiting specialists except elective abortions.
- PIMC and its healthcare providing partners in the CHNA, CHIC/"Consortium" will not address all of the priority needs identified by the CHNA. Examples of these unaddressed needs include Youth tobacco, marijuana and alcohol use, Hospice, and Community Paramedicine among others.
- In accomplishing its due diligence the PHD Board needs to carefully evaluate and prioritize all potential community healthcare needs prior to dedication of any of its limited funds.

J. Michael Edwards

RE: PHD answers | Letters

(a)

Thu Apr 20th, 2017 7:02am •

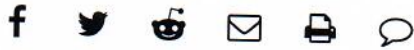
LETTERS TO THE EDITOR ([HTTP://WWW.SANJUANJOURNAL.COM/LETTERS/](http://www.sanjuanjournal.com/letters/))

Public Hospital District (<http://www.sanjuanjournal.com/news/public-hospital-district-answers/>); Hayley Day asks, "What do you think?" It is a known fact that PIMC does not provide women's reproductive health care. From the beginning, we have understood that this is not part of their focus. I believe that local women's reproductive healthcare is an unmet and important need. In our community Planned Parenthood is accessible, inexpensive and trustworthy with the highest standards. Supporting a health center like this makes sense.

Eileen Drath

San Juan Island

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By Steve Wehrly, Journal reporter

PeaceHealth officials vowed last week that there would be no scale-back in women's services when the medical center in Friday Harbor closes its doors and Peace Island Medical Center takes its place as the main provider of publicly funded health care services on San Juan Island.

Those promises were made June 20 at a meeting of the San Juan Island Hospital District Commission and follow in the wake of a request from an official with the Catholic Archdiocese in Seattle, sent recently to PeaceHealth's Bellingham laboratory, asking that the lab cease providing services to Planned Parenthood clinics.

At the June 20 meeting, with an audience of about 50 islanders on hand, Peace Island Medical Center CEO Jim Barnhart said PeaceHealth has no intention of denying services to Planned Parenthood in spite of the Archdiocese's request. Barnhart noted that PeaceHealth operates independently of Seattle's Archdiocese despite its Roman Catholic roots.

"PeaceHealth is not owned, operated or governed by the Catholic Church," Barnhart said. Peace Island Medical Center, which is slated to open in Friday Harbor at the end of the year, is a unit of PeaceHealth. "PeaceHealth has not discontinued services to Planned Parenthood and will not discontinue services to Planned Parenthood."

A Bellevue-based nonprofit healthcare system, PeaceHealth owns and operates St. Joseph Medical Center in Bellingham, as well as medical centers and rural-care hospitals in Alaska, Washington and Oregon. It has been a Northwest healthcare provider for more than a century, and is financing roughly two-thirds of the \$30 million construction cost of Peace Island Medical Center, which is slated to open in Friday Harbor, near the airport, at the end of year.

As designed, Peace Island Medical Center will be a 10-bed critical access hospital providing expanded primary care and specialty clinic, enhanced diagnostic center, a cancer care suite providing on-island chemotherapy and cancer services and a 24-hour emergency room. As part of a binding agreement approved by the hospital commission, PIMC will replace San Juan Island's 38-year-old medical clinic, Inter Island Medical Center, once it opens. The hospital district will pass onto PeaceHealth its annual property tax revenue — about \$1.2 million a year — to subsidize health care at the new medical center.

PeaceHealth Care System was founded by the Roman Catholic Congregation of the Sisters of St. Joseph of Peace. In their online "About Us" statement, the Congregation says it will continue their founder's "emphasis on human rights, especially women's rights."

According to Linda McCarthy, director of the Mt. Baker Planned Parenthood in Bellingham, which also offers services in Friday Harbor, PeaceHealth officials offered assurances but no answers about their next move when she met with them to discuss Archbishop J. Peter Sartain's letter and its contents. She said that she later received a telephone call from PeaceHealth saying it "will continue business as usual with Planned Parenthood as they tried to find a solution" to the Archbishop's request and the need for laboratory services for Planned Parenthood clients.

If promises are being made, she said that she would like them spelled out on paper.

"While we are encouraged to hear a representative of PeaceHealth state publicly they plan to continue providing lab services to Planned Parenthood patients, we have not officially been informed of that news," McCarthy said. "We look forward to receiving that confirmation in writing."

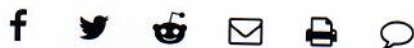
Barnhart said that doctors in other PeaceHealth clinics and hospitals provide family planning services, including tubal ligations, vasectomies and prescriptions for contraceptives, and that he expects Peace Island hospital and clinics will continue that policy here. Those service are available through Inter Island Medical Clinic at present. Barnhart said that Inter Island Medical Center doctors who will join Peace Island have not provided elective abortion services at the clinic and

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have unanimously said they will not provide elective abortions at PIMC. However, Barnhard noted that in emergency situations Peace Island would not interfere in its physician's medical judgments.

Like Barnhart, PeaceHealth's Michael Garrido, vice president of mission integration, assured those services would continue and that PIMC's policies will be put down on paper. "We'll provide these policies in writing," Garrido said.

Following the meeting, Hospital Commission Chairwoman Lenore Bayuk said that written policies "will be developed by the PeaceIsland Board" (which has yet to be named) and would be available before PIMC opens in November.

"Those policies will be consistent with what was said here tonight," she said.



 **COMMENTS** (0)

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b-3

Letters

Fri Oct 23rd, 2015 7:54pm • LETTERS TO THE EDITOR ([HTTP://WWW.SANJUANJOURNAL.COM/LETTERS/](http://www.sanjuanjournal.com/letters/))

Election debate on hospital has lost perspective on PeaceHealth services | (C)

I had hoped that since Peace Island Medical Center was finished, the debate over the benefit to the community was finished. However, since concerns over faith-based healthcare and public hospital districts have stirred with the current election, I wanted to provide an alternate perspective as someone who works within PeaceHealth.

I believe the concerns expressed previously over what services can be provided, while valid, are unfounded in actual practice. As an OB/GYN, I have never had a hospital ethics committee tell me what I could or could not do for my patient. PeaceHealth makes its policy of staying out of my exam rooms its practice, regardless of if I'm discussing fertility, family planning, or any other subject.

I routinely see patients for all of these concerns without worrying about what someone else might think, and only about what will provide excellent medical care.

I think it's easy to lose perspective when focusing on what PeaceHealth does not provide. Prior to building Peace Island Medical Center, there was no 24-hour emergency department, no cancer care or other specialist services available on San Juan Island. PeaceHealth may not provide abortion services, but those services weren't available to begin with.

What we have done is significantly expand services. Without the investments from PeaceHealth, there wouldn't be a hospital on San Juan Island. I'm proud to be part of an organization that's committed to providing excellent, evidence-based care to communities that wouldn't have had it otherwise.

Chad Thomas, MD, PhD, FACOG

Obstetrics and Gynecology

PeaceHealth Medical Group, Bellingham, WA

15
April 16th, 2017

(d)

San Juan County Public Hospital District #1
Board of Commissioners
Friday Harbor, Washington

Pamela Hutchins
San Juan County Public Hospital District #1
Superintendent

Dear Board of Commissioners and Ms. Hutchins,

Let me be very clear, I support Planned Parenthood and the services it provides. However, in the midst of the exuberance of the agenda to provide funding for the organization on the island, some inaccuracies in fact have become "common knowledge".

First of all, elective abortions have never been offered on island. Peace Island Medical Center (PIMC) coming to town has not changed that. Neither has active participation in "physician assisted suicide" been affected. Prior to PIMC's arrival providers at the IIMC voted unanimously not to provide "physician assisted suicide" prescriptions.

Comprehensive women's health services are currently available from the providers working at PIMC...from birth control pills, IUD's to cervical cancer screening. Indeed when I worked for PIMC I was never told to refrain from providing birth control, "morning after" pills, STD screening, or family planning advice, etc. Dogma did not get in the way of practice.

While I agree with supporting Planned Parenthood financially if it can provide local services otherwise not already provided by PIMC and its visiting specialists, I take great exception to promulgating false information to achieve that end.

Douglas Tuttle, M.D.

(e)

Peace Island Medical Center and the San Juan Public Hospital District Collaboration/Planning Document

PHD Request	Additional Information	Status	Timeline
<p>Coumadin Program: There was a locally based nurse who was in charge of the Coumadin services through clinic hours weekly and was on call as well. This service has been replaced by a visiting provider who apparently has cancelled visiting dates, resulting in uneven service to patients. We would like to see the regular services of a locally based nurse restored for Coumadin patients.</p>	<p>The new model of Coumadin care being used at PIMC is a national benchmark and standard of care. This model provides convenience as patients can come in any day they wish for a blood draw and then see a pharmacist once every two weeks.</p>	<p>PIMC is currently in discussion with the SJMC pharmacy to ensure that pharmacist visits are not cancelled. We are exploring other methods of transportation supported by telemedicine visits.</p>	<p>Complete</p>
<p>Dermatology: Islanders who are patients of Rosario Skin Clinic miss having their appointments on the island. While the current telemedicine model is of value, many Rosario patients are reluctant to change medical providers and prefer to continue their in-person treatment with Rosario. We would like to see PIMC resolve the contractual issues with Rosario so that islanders may once again have their treatment with Rosario here.</p>	<p>Rosario withdrew services voluntarily and we are grieving this loss as much as the patients. We are actively seeking a dermatologist replacement. Dermatologists are in short supply in PHMG. Dermatologists in Bellingham are booked months in advance.</p>	<p>We are continuing to work with PHMG on a resolution to PIMC and San Juan Islanders' needs.</p>	<p>Ongoing</p>

PHD Request	Additional Information	Status	Timeline
<p>Adult/Child Immunizations: Last August PIMC offered a clinic day for free school physicals and inoculations. This program was a big success, with families lined up at the door before the clinic's opening. It was an excellent program for the community and for PIMC. Childhood inoculation rates are abysmal on San Juan Island; improving immunization rates was recognized in the last Community Needs Assessment. We would like to see this program expanded with additional clinic dates at the different times of the year to improve island children's inoculation rates. Also, to add to community wellness, we recommend PIMC offer clinic dates in the fall for adult flu shots at a cost basis similar to the department of health pricing.</p>	<p>The PIMC school physicals, combined with immunizations, was a great success and we look forward to working with the Health Department to expand these types of offerings in the future.</p> <p>The SJC Health Departments plan for increasing immunization rates can be found in the CHNA section of this document. PeaceHealth has donated in-kind services of our Marketing and Communications to assist the Health Department with community outreach, as well as convening the PIMC back to school clinics.</p>	<p>PeaceHealth is supporting the Health Department plan for increasing pediatric immunization rates in San Juan County. We are doing this through the CHNA Consortium workgroup.</p> <p>We will bring the recommendation of expanding adult flu shots clinics to the consortium for discussion and action – even if the state pricing for adult vaccine is not available for adult flu vaccines.</p>	<p>Ongoing</p>
	<p>Both the Health Department and PIMC participate in the State Vaccines for Children (VFC) program which allows both the health Department and PIMC to provide immunizations at a reduced rate, i.e., both organizations charge an administration fee, but the vaccines are free.</p>		
	<p>According to the Health Department, adult vaccines are different. The health department orders and pays for those</p>		

vaccines, and then bills for all immunizations administered to persons 19 and older, including an administration fee.

PHD Request	Additional Information	Status	Timeline
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Suicide Prevention and Mental Health

Services: The suicide/self-inflicted injury rate in San Juan county is higher than the state, with a rate of 15 per 100,000 compared to the state rate of 14 and the national rate of 12. The county's rate for hospitalizations for self-inflicted injuries is 64 compared to the state average of 53. The last Community Needs Assessment also recognized the great need for services and outreach in mental health care needs. As a starting point, we would like to see public programs devoted to educating the public in suicide prevention and mental health in order to remove the stigma that is unfortunately attached to suicide/mental health problems. These programs could be similar to Ross Fewing's programs on advanced directives. Governor Inslee has recently launched a program to recognize gun fatalities as a public health problem (80% of gun fatalities are self-inflicted), which could offer another starting point for community outreach.

At Peace Island Medical Center primary care physicians and nurses have available screening tools to assess overt and subtle signs of emotional, psychological or behavioral disturbances, illness and challenges. Using nationally recognized screening tools, specifically the *Patient Health Questionnaire (PHQ-9)*, *General Anxiety Disorder (GAD-7)*, care providers can quickly and confidentially identify depression, anxiety and other stressors that are the source of suicidal ideation – often linked or related to a medical condition that is being treated at the clinic. Use of these tools are standard practice at the PIMC clinic and used at the discretion of the care team.

Since September 2015 PIMC has additionally had a Behavioral Health Consultant to assist the medical team with immediate and near immediate patient consultations and response to suicidal and potentially suicidal patients. The Behavioral Health Consultant can also provide patient education on behavioral factors that contribute to suicidal thought, gesture and intent as well as professional development training on suicide prevention for care providers

One of the workgroups established by the CHNA consortium is the behavioral health group co-convened by Compass Health and PeaceHealth. Ongoing

The recommendation to review suicide rates for the purpose of formulating an appropriate set of intervention strategies will be brought to that group. Certainly PeaceHealth would welcome the opportunity to be involved in these discussions and to help facilitate action steps.

PHD Request	Additional Information	Status	Timeline
<p>Urgent Care: We urge PIMC to provide healthcare at the lowest cost, in medically appropriate settings. Please provide us for the cost information for the treatment of a single complaint such as earache or urinary tract infection when the treatment is provided: (a) as appointed care at the clinic during normal business hours (b) as urgent care in the clinic during normal business hours (c) as urgent care on Saturdays through the ED (d) as emergency care at any time. Is enough urgent care available to avoid treating urgent care as emergency during normal business hours?</p>	<p>We share the same goal to provide the most appropriate care in the most appropriate setting at the lowest cost possible. There is a clinic cost structure and an ED cost structure, both based on the level of care required.</p> <p>If someone presents with a simple earache during normal business hours, that is, when the clinic is open, they would be charged approximately \$125. If that same person with the same simple illness presented on Saturday during urgent care hours the cost would be approximately \$196.20 If that same person presented to ED at any other time the cost would be approximately \$296.20. If that patient required an x-ray, or blood work, the associated costs would be added.</p>	<p>There are always same day appointments available at the PIMC clinic; it may not be with the person's preferred provider but appointments are available. This availability is built in to the schedules to allow for patients to avoid using the emergency room except in emergent circumstances. Each morning, prior to clinic opening the entire Clinic team reviews each providers appointment schedule for the day and who has availability to see patients, and when.</p>	<p>Pricing model change 05/01/16.</p>
	<p>The pricing model for PIMC Emergency room is changing. Each patient seen in the emergency room will be charged based on the level of service required. A low level of service would be charged, "level 5" regardless of the time or day. Additional services required will be charged accordingly.</p>		

PHD Request	Additional Information	Status	Timeline
<p>Patient Ombudsmen or Patient Experience Officer: It has always been important to gather, record and act upon patient complaints, concerns and questions as a means of improving our healthcare systems and the healthcare experiences of patients. The credibility of a healthcare organization and its relationship to the community is largely dependent on how well it performs this function. Now, under the Affordable Care Act and the resulting payment rules of the Centers for Medicare and Medicaid Services, 30% of a hospital's bonus payments are based on the patient's experience of care. We recommend a specific person be named for PIMC who will be charged with monitoring and improving the healthcare experiences of PIMC patients.</p>	<p>We share the same goal here, and patient experience is paramount – not to mention, as you note, important from a CMS reimbursement perspective. In fact, in November of 2015, Peace Island rec'd recognition for its patient satisfaction excellence by the State Office of Rural Health. It was one of 10 rural hospitals in the state to receive an "excellent" designation for its patient satisfaction. We have a Patient Experience team, and a manager of Patient Experience for all of the facilities in Northwest Washington, including Peace Island. We are also transitioning to Press Ganey Consulting to conduct an objective assessment of our current patient satisfaction measurement practices and, based on results, continue to improve.</p>	<p>Beth Williams Geiger is the PIMC point of contact, on island, for patient experience issues. Beth works with patients in real time to resolve issues. If there is a clinical concern the issue will be sent to the appropriate department head to investigate and respond.</p> <p>Beth works in collaboration with Melissa Morrison out of SJMC.</p>	<p>Complete</p>

PHD Request

Additional Information

Status

Timeline

Respiratory Therapy Clinic: on a scheduled basis? Understand that 24/7 i.e. emergency services cannot be supported with sufficient patient volumes vs being fiscally neutral. In rural communities RT includes home services etc. Perhaps an important adjunct of an SJI EMS based "Community Paramedic" service.

Based on the limited nature of the emergent need of Respiratory therapy at PIMC hiring a full time caregiver to live on island is not feasible at this time.

Chronic respiratory needs are routinely managed through our Primary Care clinic.

No solution at this time.

To go to CHNA/Advisory committee for review and consideration.

PIMC would welcome the opportunity to be involved in these conversations and facilitate action steps.

Ongoing

Pain Management

We do currently provide comfort care, for those in need, as well as routine/standard pain medications for any number of complaints.

No solution at this time.

Pain Management is such a high level of specialty care; it is not feasible to provide at this time.

Ongoing

Comprehensive Reproductive Services Including: long acting reversible contraception, abortion services, sterilization, and prenatal care.

Long-acting reversible contraception/Sterilization: We place high value on the confidentiality of the patient/physician relationship, including around the discussion and decisions about contraception/sterilization.

Abortion: PeaceHealth Peace Island Medical Center does not provide abortion care services.

Prenatal care: We provide basic, routine primary care to women, including pregnant women through our primary care physicians. Our PCPs can prescribe prenatal vitamins, and pregnant women can receive ultrasounds to help determine the health of the fetus. We lease office space to a midwife and two OBs for GYN care and more comprehensive prenatal care.

No change in current services.

Complete

Hospice Services on San Juan Island

The Certificate of Need for Hospice services on San Juan Island is held by Hospice of the Northwest Skagit County. Hospice care is also provided by Hospice San Juan which is a volunteer service. PIMC provides in-hospital comfort care for patients at the end of their lives.

No solution at this time.

The CHNA is currently working on the development of an outpatient palliative care program.

In Process.

* PeaceHealth would like to discuss other community Healthcare services; specifically EMS, and how we can collaborate on such services.

PeaceHealth Community Health Improvement (CHNA) Implementation Plan

Objectives	Additional Information	Status	Timeline
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1. Put in place an inter-organizational advisory group – or Consortium - that can help shape a Community Health Improvement Plan (CHIP) and implementation strategies.

A group co-convened by the Health Department and PeaceHealth has been meeting for about a year. The group includes representatives from Compass Mental Health, the public library, SJ Community Foundation, Family Resource Center, Planned Parenthood, Hospice and a District Commissioner, among others.

Work groups have been established with participating organizations serving as conveners. Some work groups have more traction than others. Staff support has been limited.

Ongoing

PeaceHealth will be doing a 2016 “refresh” of the CHNA Implementation plan with the aim sharpening our focus

Refresh complete by June 31, 2016

2. Increase immunization rates.

Examples of issues from CHNA:

- School-based outreach and intervention for children with behavioral health issues
- Access to psychiatry in the ED and primary care setting
- Skilled nursing facility (SNF) access to mental health services
- ESL and other sub-group population access to behavioral health services

PeaceHealth put in place successful tele-psychiatry and veterans services initiatives over the last two years.

Clear plan in place; progress being made.

Ongoing

3. Increase behavioral health outreach and services.

- Access to psychiatry in the ED and primary care setting
- Skilled nursing facility (SNF) access to mental health services
- ESL and other sub-group population access to behavioral health services

The Behavioral Health workgroup is being co-convened by Compass Health and PeaceHealth. Scope of work and timeline under discussion,

Ongoing

4. Develop a plan that outlines an approach to meeting the psycho-social and medical needs of frequent users of EMS and ED services, and people with end-of-life illness.

Workgroups that have been convened:
1) Case Management for seniors and veterans; 2) End of Life and Palliative Care

Leadership coming from Family Resource Center and Mariluz Villa, M.D.

Ongoing

5. Develop a community resource guide

This was a need identified through the CHNA process by a number of different stakeholder groups.

Workgroup co-convened by County Health Department and PeaceHealth, includes library services on Orcus and others. Scope of project under discussion.

Ongoing